

Experienced Strategic Leaders Programme

This programme enables senior executives to become more effective by exploring, with others at a similar level, the responsibilities and challenges of strategic leadership. The participants will form a group of people diverse in terms of sector, gender and ethnic origin.

Programme Overview

This programme provides the opportunity to:

- Draw on the experiences and challenges that enable people to learn from one another in an open, yet confidential environment.
- Focus on interaction between people at the same level, from different organisations and diverse sectors.
- Take formal thinking time away from the workplace, to enable people to think about themselves as a leader, and their role within their organisation and society.
- Find space to discuss difficult leadership challenges that come with ‘leading on the edge’, and the emotional trauma of difficult decision-making.
- Expand a network of contacts for the long-term, with a set of people at similar stages of their leadership journey.
- Talk about the importance of looking after oneself – the personal aspects of developing support as one achieves greater levels of leadership responsibility.
- Focus on the importance of developing, and looking after, those at levels below strategic and operational leadership.

Issues for discussion

Throughout the process, participants will have the time to consider such issues as:

- The personal challenges of critical decision-making at some depth.
- Leading in the grey zone where there are fewer people to talk to at the same level.
- Ways to cope with the increasing loneliness and isolation of strategic leadership.
- The nature of complex relationships such as the difficulties of the relationship with the wider Executive and Non-Executive teams, such as the Chair and the Board.
- Exploring how to build the calibre of people who can be lifted above the operational roles to strategic leadership and how can to move them into these positions.
- The pressures of leading in the media spotlight and the implications for both internal and external communications.
- Questioning individual actions as a leader, and whether these may affect the organisation in a negative way.
- Exploring cutting edge thinking on leadership.

The Learning Experience

The programme will include a mix of external speakers who will focus on the lessons they have learnt at similar points in their own leadership journey, in-depth discussions on individuals’ complex leadership challenges in small syndicates, and time for reflection.

Discussion in smaller syndicates is particularly important, as participants will be expected to share personal and sometimes sensitive information, and given the shorter duration of the programme, experience suggests



it is easier to initiate open and honest debate in a smaller group. These groups will act as a sounding board to help one another find answers to difficult issues where there may be no right or wrong solution. Each group will have an experienced facilitator.

Who should attend?

The programme is aimed at established strategic leaders who are operating at a very senior level, have been in post for several years, and are continuing to progress towards taking on more responsibility or leading larger organisations. These people will be directly responsible for shaping their own organisations. Some participants will be Alumni from earlier Windsor Leadership Trust programmes.

How are nominations made?

- Self nomination. If the individual meets the criteria and has authorisation from their Line Manager
- Nominations are made through HR departments, as an outcome of personal development discussions between the individual and the line manager.

Each programme has 18 places available. Demand for places is high and the selection process is rigorous to ensure the high calibre of participants.

Programme dates

The programme will run twice in 2008 on the following dates:

Programme date	Nomination closing date
10 – 11 September 2008	Please contact for availability
9 – 10 February 2009	10 November 2008
14 – 15 September 2009	15 July 2009

For more information

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